



**State of New Jersey**  
 DEPARTMENT OF EDUCATION  
 PO Box 500  
 TRENTON, NJ 08625-0500

**CHRIS CHRISTIE**  
*Governor*

**KIM GUADAGNO**  
*Lt. Governor*

**DAVID C. HESPE**  
*Commissioner*

July 29, 2015

Mr. Christopher D. Cerf  
 State Operated District Superintendent  
 Newark School District  
 2 Cedar Street  
 Newark, NJ 07102  
[contactsuper@nps.k12.nj.us](mailto:contactsuper@nps.k12.nj.us)

Dear Mr. Cerf:

Pursuant to the requirements of N.J.A.C. 6A:30, the Newark School District has undergone the Quality Single Accountability Continuum (QSAC) district performance review (DPR). Based on that performance review, I have updated the placement of the district on the QSAC continuum in five areas: Instruction and Program, Fiscal Management, Governance, Operations, and Personnel. The complete DPR results, including county office verification of the district's self assessment, are enclosed. The chart below lists all full and interim placement results:

DPR Areas	Initial Placement – Full Review (7/2011)	Interim Review Placement (6/2012)	Interim Review Placement (6/2014)	Interim Review Placement (7/2015)
Instruction and Program	64%	34%	33%	58%
Fiscal Management	93%	88%	88%	82%
Governance	89%	55%	76%	72%
Operations	83%	83%	83%	95%
Personnel	94%	48%	100%	60%

These placement results will be provided to the State Board of Education at an upcoming meeting. Please be advised that the QSAC regulations required your district advisory board to report these results at the next regularly scheduled board meeting.

Pursuant to N.J.A.C. 6A:30-4.1(f), if you believe that any indicators were scored incorrectly, you have seven days from the receipt of this letter to submit a written reconsideration request. E-mail your reconsideration request to [qsac@doe.state.nj.us](mailto:qsac@doe.state.nj.us).

Since the district has not satisfied at least 80 percent of the weighted indicators in instruction and program, governance, and personnel, you are directed to develop a district improvement plan (DIP) to address indicators that have not met QSAC standards. You will receive instructions for developing your DIP in a separate memo. The deadline for submission of the DIP is October 1, 2015.

Christopher D. Cerf

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As you are aware, the Newark Educational Success Board will be collaborating on the development of benchmarks and strategies to effectuate a continued path to return of local control in Newark. We will be providing a copy of these most recent scores to the Board to help inform and further their work with the district.

Sincerely,

A handwritten signature in black ink, appearing to read "David C. Hesper", with a long horizontal flourish extending to the right.

David C. Hesper  
Commissioner

DCH:PJC:newark/initial review

Enclosures

c: Joseph Zarra